

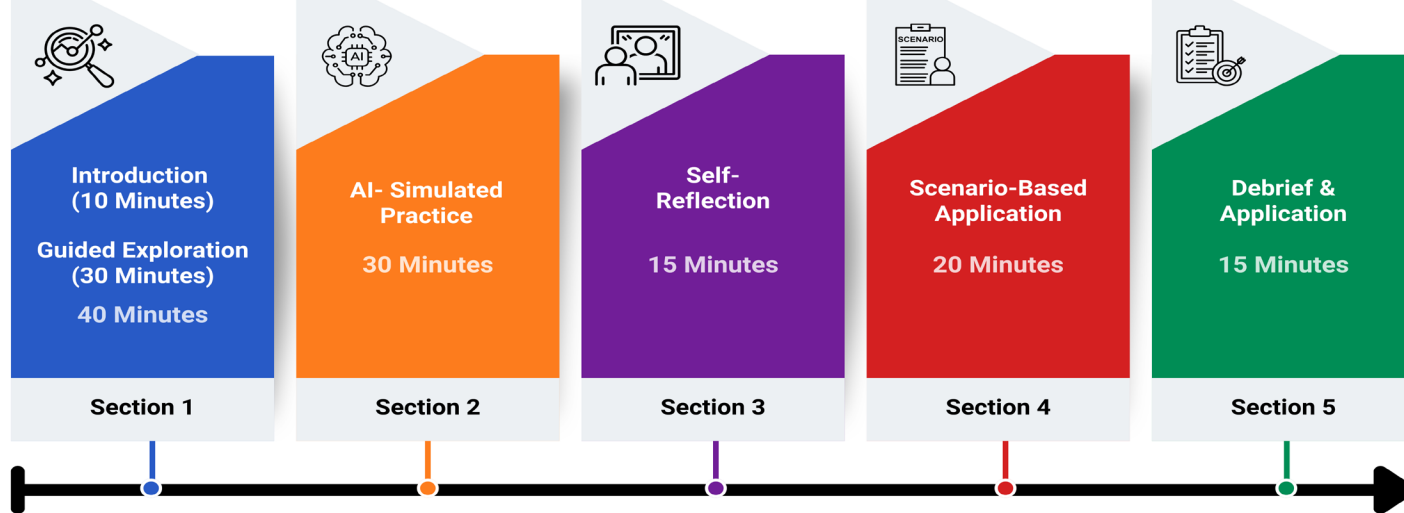
UNIT Title: Moving Beyond the Annual Review:
Coaching for Continuous Growth

Purpose: Close skill gaps in coaching and knowledge gaps in
delivering timely, performance-driven feedback

Designer: Paola Delarosa-Lloret

Seat-time: 2 hours

UNIT Flow Chart of EVENTS:



Brief EVENT descriptions:

Section 1

- Introduce the performance problem with traditional reviews and the purpose of coaching-based feedback.
- Present the CLEAR model with examples for each
- Provide downloadable job aid and guided activity

Section 2

- Learners use ChatGPT to conduct feedback conversations using the CLEAR model
- Apply active listening and open-ended questioning in the simulated scenario
- Save the conversation transcript for reflection

Section 3

- Use a reflection tool to evaluate coaching performance

- Identify strengths and improvement areas in structure, tone, and listening
- Consider how the simulated mentee may have received feedback

Section 4

- Respond to a second coaching scenario using CLEAR model
- Simulate a coaching conversation without structured prompts
- Compare performance to the first simulation to assess growth

Section 5

- Summarize key takeaways from the unit
- Identify one feedback skill to apply immediately
- Complete an action plan with next steps for real-world implementation